

Vote 1

Department of the Premier

	2009/10 To be appropriated	2010/11	2011/12
MTEF allocations	R491 920 000	R500 522 000	R504 826 000
Responsible MEC	Premier		
Administering Department	Department of the Premier		
Accounting Officer	Director-General		

1. Overview

Core functions and responsibilities

The Department of the Premier's (DotP) mandate derives from the Constitution of the Republic of South Africa as it relates to the powers and functions of the Premier. The Premier's roles and functions are supported by that of the Director-General as enshrined in section 7(3)(c) of the Public Service Act. The Department of the Premier's core functions and responsibilities are as follows:

Strategically guide the maintenance of provincial governance and integration systems;

Promote good corporate governance through institutional capacity building initiatives and interventions;

Optimise service delivery through the optimal utilisation of appropriate information and communication technologies;

Ensure the prevention, detection and investigation of economic crime;

Ensure ongoing and meaningful communication between the provincial government and all its stakeholders;

Facilitate and coordinate mutually supportive relations with other spheres of government and with social partners and render high-level decision support;

Provide strategic and operational support to the Premier, and

Provide strategic leadership and innovative design, formulation and implementation of transversal Human Capital Management Policies, Procedures, Transformation imperatives and enhancing decision making through Knowledge Management and HR Information Systems.

Vision

The Western Cape, a Home for All.

Mission

To achieve holistic governance, shared growth and sustainable development for the people of the Western Cape through strategic and cooperative leadership that is needs-driven and values-based.

Main services

The Department of the Premier is responsible for providing strategic leadership, guidance, and coordination to the rest of the Provincial Government of the Western Cape in line with relevant legislation, national strategic imperatives and the iKapa Growth and Development Strategy.

The main services of the Department include:

- Providing and broadening strategic leadership and coordination to the PGWC;
- Facilitating the implementation of the iKapa Growth and Development Strategy (GDS) programmes and achieve shared growth within a developmental state;
- Fostering social cohesion towards transformation of poor and marginalised communities;
- Ensuring holistic governance through horizontal and vertical alignment of programmes in order to achieve the goals of the iKapa GDS;
- Informing and empowering the people of the Western Cape through effective communication;
- Enhancing the capacity of the developmental state;
- Enhancing service delivery and develop society through effective use of ICTs, and
- Providing transversal legal services to ensure sound and sustainable decision-making, which enables the Provincial Government to actively participate in the regulatory environment.”

Stakeholders of the Department include the Premier of the Province, the Executive, the people of the Western Cape Province, labour, business, civil society, national departments with a footprint in the province, State Owned Enterprises and local government.

Demands and changes in services

Coordination of the process of preparing the Philippi Stadium as a Venue Specific Training Site for FIFAs Participating Member Associations has been shifted to this department.

Acts, rules and regulations

The key legislation that governed the existence of this department at the time is summarised below:

- Constitution of the Republic of South Africa, 1996
- Constitution of the Western Cape, 1997
- Public Service Act, 1994
- Public Finance Management Act, 1999
- Labour Relations Act, 1995
- Employment Equity Act, 1998
- Basic Conditions of Employment Act, 1997
- Archives Act, 1962
- Protection of Information Act, 1982
- Occupational Health and Safety Act, 1993
- Electronic Communication Technology Act, 2002
- Promotion of Access to Information Act, 2000
- Intergovernmental Relations Framework Act, 2005
- State Information Technology Agency Act, 1998
- Minimum Inter-Operability Standards
- Minimum Information Security Standards
- National Cabinet Memorandum No. 38a of 2000: The establishment of Government Information Technology Officer
- PGWC Cabinet Minute 48/2003, as amended: Information Technology Function in the PGWC
- iKapa Growth and Development Strategy White Paper
- Provincial Development Council Act, 1996
- Western Cape Provincial Youth Commission Act, 2004

Budget decisions

Provision is made for the filling of critical posts in the 2009/10 financial year. However it is not the objective to fill 100 per cent of the posts on its approved establishment as the Department will be refining its establishment which might result in reducing the number of vacant posts. Due to the limited funding for compensation of employees, the filling of posts will be done on a prioritisation basis.

Spending on ICT comprises 48 per cent of this department's budget and was previously reflected as a sub-programme under Programme 2: Institutional Development. After consultation with both the National and Provincial Treasuries, ICT has now been elevated to a full programme in order to increase its prominence and improve transparency in spending on ICT related goods and services.

2. Review 2008/09

Office of the Director-General

During the period of xenophobic violence against foreign nationals this department played a key role in the security, mediation and reintegration processes of the internally displaced foreign nationals. The re-integration efforts in respect of the internally displaced foreign nationals placed huge pressure on this department's 2008/09 financial and human resources. Funds were received from the National Disaster Fund to defray the bulk of the expenditure incurred by this department in respect of the Internally Displaced People (IDP).

The Social Transformation Programme (STP) made an impact in communities and created platforms for dialogue and building social cohesion. Areas increased from 15 to 21 to 27 over the last financial year with greater budgetary and human resource pressure. To date, 12 Intermediary structures, 4 interim structures and 10 interim structures were established. Consultation processes within 3 areas have commenced and 2 business plans have been developed. A draft framework has been developed for the STP strategy. A Memorandum of Understanding was signed with the Institute for Justice and Reconciliation to improve the capacity of the structures.

Service Delivery Jamborees held in the Social Transformation Programme areas are making an impact in communities. Over 40 000 people gained access to a service hub where a range of government services are delivered directly to communities.

Our efforts in fighting and reducing fraud and corruption were strengthened through the establishment of the Western Cape Anti-Corruption Forum and the subsequent election of its office bearers. Our Forensic Investigative Unit steered the processes of developing and implementing Fraud Prevention Plans, establishing Risk Management Committees and conducting Fraud Risk Assessments in the Provincial departments. Various training and awareness programmes have been embarked upon to increase the awareness of fraud and corruption and to improve knowledge in preventative measures.

A draft communication strategy was refined at the September 2008 Cabinet Lekgotla. Communication efforts of this department were predominantly focused on incidence of xenophobic violence in the province and celebrating commemorative days.

Governance and Integration

In the period under review the chief directorates delivered the following main elements of the business plan for 2008/09 as well as additional tasks that were allocated to it over the course of the year.

In the 2008/09 financial year the focus was placed on preparing analyses for embedding the iKapa GDS in the policies, programmes and planning cycles of government in order to ensure that alignment and coordination takes place. In addition through leveraging existing IGR Frameworks the Branch began to deliver on shared growth and integrated, sustainable development imperatives through strategic partnerships and agreements with other spheres of government to maximise opportunities.

In 2007/08 and 2008/09 the following five lead interventions and departmental strategies were reviewed:

Climate Change – Water Implementation Plan and Integrated Energy Strategy

2010 FIFA World Cup – Strategic Plan, Business Plans and Implementation Plan

Integrated Human Settlements – Isidima Strategy

Skills Development – Scarce Skills Strategy

Second Economy and Anti-Poverty Strategy (including Expanded Public Works Programme)

As part of the ongoing policy alignment and coherence, Policy Implementation supported the rollout of the eleven work streams emanating from the iKapa GDS as 'path breakers', 'path makers' and 'path consolidators'. The Cabinet Cluster system was reviewed and improvements introduced.

The Provincial-wide Monitoring, Evaluation and Reporting Strategy for the Provincial-wide Monitoring and Evaluation System was approved and sets the strategic framework to achieve transversal monitoring, evaluation and reporting for this province. The iKapa GDS indicators have been aligned to a compendium of indicators for the Lead Interventions through a series of consultations and technical workshops. Indicator reporting included a range of statistical trends for the Western Cape on development and functional indicators through the lens of the iKapa GDS. A number of monitoring and evaluation studies were conducted which included an assessment of the provincial administrative data, imbizo assessments, a rapid assessment for displaced people and a Fifteen Year Report for Western Cape in preparation for the National 15 Year Review Synthesis Report.

The establishment of the 2010 Technical Steering Committee which meets weekly has contributed significantly to coordination and alignment between departmental efforts to ensure legacy and leverage from 2010 to benefit the people of the Western Cape. As part of the 2010 Coordination role, an extensive report was prepared for the Deputy President's visit, which was postponed and was updated for the President's visit late in the year.

Branch Institutional Improvement and Development

The Performance Management Information system (PERMIS) was transversally implemented on 1 April 2008, facilitating more efficient performance planning, review and reporting processes. The groundwork was done for the development of the organisational performance management system (OPMIS), in collaboration with various internal and external role-players. Furthermore the piloted application of organisational performance management instruments (developed internally by the Chief Directorate) was effected. With these instruments, for the first time in the province, the performance of individual departments was measured and reported on during the 2007/08 performance cycle. The outcome of the pilot process was a consolidated provincial performance report submitted to Director General. According to the Public Service Commission's Fact Sheet on the Evaluation of Heads of Department for 2006/07, the Western Cape Provincial Government was the only department (both nationally and provincially) to have a 100 per cent compliance rate with the evaluation of Heads of Department for the said year.

The Transversal Employment Equity Planning System was launched in May 2008 as a tool to gather and monitor data on employment equity trends and provide management with a focused view on the progress towards a more representative workforce as part of the transversal employment equity compliance in the workplace. A Systems User Forum has been established and trained accordingly, including the design of a quarterly newsletter.

The launch of the PGWC Employment Equity Policy Framework & EE Planning System in May 2008 was a landmark in gearing the Province to deliver on Government's transformation agenda. In July 2008 the PGWC Disability Learnership Programme was launched. A Service Level Agreement for the PGWC Disability Learnership Programme was signed to mark PGWCs partnership with the disability sector and commitment to the employment, empowerment and emancipation of People with Disabilities.

Legal advisory services in the form of legal opinions were rendered to the provincial executive, provincial departments and public entities. Advice of an ongoing nature was provided with regard to key projects and programmes. Contracts and correspondence were drafted or edited for departments, with the aim of safeguarding the best interests of the Provincial Government and its departments. Litigation matters were managed and facilitated through active participation in litigation processes and in rendering assistance to the State Attorney and advocates that were briefed to appear on behalf of the Provincial Government. The Legislative Review Project prioritised the review of legislation in respect of four provincial departments for 2008/9. A significant milestone was the passing of the Liquor Bill by the Provincial Parliament. Legal Services contributed to the implementation of the Employment Equity Act through an ongoing internship programme providing for disabled law student interns to gain practical experience at Legal Services.

Centre for e-Innovation

Service commitments to departments were met by focusing efforts on addressing service delivery imperatives particularly around the following key results areas:

Delivering of new and enhanced ICT solutions to increase and improve efficiency and effectiveness throughout the PGWC, including the development of approved applications in accordance with ICT Plans, introduction of innovative and appropriate technologies, and focus on Research & Development to provide innovative solutions. 27 R&D projects were completed.

Managing the renewal and support of technology infrastructure and end-user equipment to enhance efficiency and effectiveness of the PGWC by ensuring that an infrastructure capacity plan is developed and implemented in phases, and ensuring that technology renewal plans are implemented for infrastructure and related services, as well as end-user equipment. Here 287 infrastructure components were installed and 1 296 end-user equipment items were installed to date.

A specific focus was around a Wide Area Network (WAN) redesigned to meet the critical needs of the PGWC through the Provincial Common Core Network (PCCN) which is addressing 8 critical connectivity areas.

Manage installed systems, and a host of software releases. Here 15 systems were developed or enhanced in a major way and 344 Software releases were completed.

Provide strategic ICT leadership, direction and guidance by developing & maintaining appropriate ICT policies and strategies, including norms and standards and co-ordinating frameworks, managing strategic ICT planning in support of the iKapa GDS and implementing enterprise architecture in the PGWC.

Manage and facilitate interventions to improve the capacity of ICT staff and end-users across departments.

Public access to integrated service delivery and information is provided and promoted through the launch and maintenance of Cape Gateway Portal Version 2 and maintaining, strengthening and expanding citizen support channels.

Maintaining and re-launching PGWC Intranet for internal communication with employees and departments.

Supporting the provision of an integrated management information system for strategic decision-making through the first phase of provincial-wide Business Intelligence Systems and by facilitating, incorporating, and piloting transversal Geographic Information Systems (GIS) facilities.

Fostering healthy working relationship with departments by moving towards structured engagement mechanisms and focus on the implementation of Memorandums of Understanding (MOUs) – 3 departments have now signed the MOUs with Ce-I.

3. Outlook for 2009/10

In formulating the 2009/10 annual performance plan the Department was guided by national, provincial, and local strategic imperatives. These included the Millennium Development Goals, the national Apex of Priorities, the iKapa GDS and various other strategic frameworks.

The following activities will be performed by the three branches during 2009/10:

Since 2001, the Western Cape has been an active participant in the bi-annual Summits of the Regional Leaders' Forums. During the Fifth Regional Leaders' Conference in Shandong, People's Republic of China, in August 2008, the Western Cape extended a formal invitation to the 7 Partner Regions to host the Fifth Regional Leaders Conference of the Partner Regions in Cape Town during 2010. The invitation, as reflected in the Shandong Declaration 2008, was formally accepted. The Western Cape proposed the themes of food security and integrated transportation as strategic themes for the Western Cape in line with the iKapa Growth and Development Strategy.

The Jamborees have been implemented in a very successful manner since the financial year 2007/08. Constant monitoring and evaluation has created a space for constant improvement and also the increase of numbers of people visiting the Jamboree. The department intends hosting a total of 24 Jamborees in the 2009/10 financial year with the rural STP areas being the key focal points.

The Social Transformation Programme will move to a consolidation and improvement phase of current structures through training, capacity building and institutional support to the structures. Therefore, the project office will work with those structures in 2009/10 that have not completed their business plans. The focus of support will be on training, capacity building of leadership, participatory policy making and resilient communities/crisis & conflict management. The Social Transformation Programme is also a vehicle to improve inter-governmental relations and the established local inter-governmental forums will have to be maintained and supported by the project office.

Policy coherence continues to be an institutional and intergovernmental challenge. As a result major support will go towards embedding the iKapa GDS in the policies, programmes and planning cycles of government in order to ensure alignment and coordination for the shared growth and integrated development of this Province. In addition through leveraging existing IGR Frameworks the department will deliver on shared growth and integrated, sustainable development imperatives through strategic partnerships and agreements with other spheres of government and the social partners to maximise opportunities.

Building on their 2008/09 support, Intergovernmental Relations will continue to work with the districts to finalise and implement District Growth & Development Strategies and Action Plans. In addition the iKapa GDS will be used to facilitate increased alignment with local government through its IDP, LED, SDF and other planning, budgeting and alignment processes.

The 2009/10 work plan includes completing reviews of the outstanding lead interventions:

- Social Transformation
- Integrated Transport
- Property Development
- Governance, and
- Sectoral Development

Monitoring, Evaluation and Review are gearing for the implementation of the Provincial-wide Monitoring and Evaluation Strategy for the iKapa GDS, focusing on the Implementation level and Results-based level approach. This will be achieved through co-ordination and facilitation of elements of the Provincial-wide Monitoring and Evaluation System which was developed during 2006/07 and 2007/08. Further update and alignment to the compendium of indicators will culminate into an effective indicator system and intensify the work regarding the data quality management to sustain common data sources for the indicators developed. Monitoring and Evaluation studies will report on how effectively and efficiently the outputs of the programmes of the Lead Interventions are translated into the objectives of the iKapa GDS.

Preparations for the 2010 FIFA World Cup are escalating. The construction of the Green Point and Philippi stadia is on track. The planning phase is over and implementation is happening. Cooperation between departments and the Host City and the 2010 Local Organising Committee continues to be effective and efficient. The Technical Steering Committee will continue to take a leadership and coordination role in ensuring legacy and leverage through the event for growing the economy and building social cohesion through environmentally sensitive efforts before, during and after the event. The marketing and communication of Western Cape opportunities are essential in this fertile climate. Issues of readiness and safety will continue to be addressed and communicated.

In the field Performance Management the department will render a focused performance management consultancy service to the Provincial Government, and will deliver on the following key projects:

Monitoring and measuring and reporting on employees' and organisational performance.

Management of the career incidents of HoDs.

Enhancement of PERMIS by establishing a direct link with the APP, by integrating performance management and HRD processes programmatically and by refining the system's reporting functionality.

Development and implementation of an electronic organisational performance management information system (OPMIS).

Management of career incidents of Heads of Department and other employees.

Measuring and reporting on the performance of the Provincial Government against the Provincial Programme of Action (PPOA).

Comprehensive legal services will be provided to the Provincial Government to ensure legally sound and sustainable decision-making at executive and administrative level.

Various initiatives and interventions will be embarked upon and systems implemented to ensure that the diverse workforce of the PGWC is, transformed, skilled, professional and knowledgeable to deliver on the developmental agenda of government. Labour peace is critical for ensuring continuous service delivery, hence the department will continue to constructively engage with and participate in current labour relations structures.

At a macro level the Centre for e-Innovation will continue to align the ICT imperatives of the Western Cape with Apex priority 3 in respect of increasing the uptake and usage of ICTs by government and individuals. Areas of alignment with the Millennium Development Goals, the NEPAD partnership and the Information Society and Development Imperatives will also be a key focus.

Continued emphasis will be placed on ensuring that the requisite capacity to ensure optimal service delivery is achieved through the filling of the remainder of the funded posts on the Ce-I structure. This will see the Branch reach its target of 336 employees. Attracting, developing and retaining Ce-I staff will also be a key priority. Given the specialist nature of some of the functions provided by Ce-I, utilisation will also be made of domain experts in the Security, Novell, Microsoft, Infrastructure, Broadband and Telephony fields while ensuring that in-house Ce-I capacity as well as research and development capability is built to ensure sustainability.

In 2009/10 the Centre for e-Innovation (Ce-I) will focus on incremental improvements in the Service Delivery domain, establishing best practice ICT Governance Structures and the implementation of the Ce-I turnaround strategy.

The strategy aims to re-assert Ce-I as the thought leader in respect of the strategic use of ICTs while also ensuring that the Branch facilitates innovation. From a service delivery perspective this will focus on improving quality, reducing costs and improving efficiency.

ICT Governance will be a key focus in 2009/10. Control Objectives for Information Technology (COBIT) and the Information Technology Infrastructure Library (ITIL) will serve as the basis for this. In terms of the ICT Governance Roadmap this will entail activities in respect of IT Strategy, Value Delivery, Risk Management, Resource Management and Performance Management. This will result in significant progress made in respect of concerns raised by the Auditor-General as well as Internal Audit.

In the helpdesk environment service level management will be implemented which will ensure that escalation procedures based on priorities are complied with, that call resolution tracking takes place, that quality assurance is monitored and that management reports are made available to the respective line-function departments to ensure compliance with service level agreements.

The success of Ce-I is inevitably linked to the provision of adequate services by the State Information Technology Agency (SITA). In view of this the relevant Business Agreement as well as Service-Level Agreements will be entered into.

Addressing the Security environment will feature prominently in 2009/10. A dedicated ICT Security function will be investigated while ensuring that the security architecture is defined and implemented. Disaster Recovery planning as well as Business Continuity will also receive attention.

Standardisation in respect of the following areas will also receive attention:

- Infrastructure (core infrastructure as well as end-user equipment)
- Software
- The Development Environment

Management Tools will be implemented to ensure that ICT infrastructure and assets can be automatically monitored and tracked to ensure the proactive management of the ICT environment.

Furthermore the department will:

- Ensure that the Operational Installed base is running optimally through effective support and maintenance.
- Focus on addressing ICT Policies, Frameworks, Standards and Practices
- Focus on e-Government and innovation with the goal of increasing government efficiency and effectiveness.
- Be innovative and responsive to priority departmental needs.
- Focus on Strategic ICT Planning to add value to the iKapa GDS.
- Shift to externally focussed ICT initiatives.
- Optimise the sharing of intellectual capital.
- Focus on the adoption and penetration of Open Source Software.
- Replace ageing network infrastructure, routers, switchers and servers.
- Address the Inadequate network bandwidth.

4. Receipts and financing

Summary of receipts

Table 4.1 hereunder gives the sources of funding for the vote.

Table 4.1 Summary of receipts

Receipts R'000	Outcome			Medium-term estimate							
	Audited 2005/06	Audited 2006/07	Audited 2007/08	Main appro- piation 2008/09	Adjusted appro- piation 2008/09	Revised estimate 2008/09	% Change from Revised estimate				
							2009/10	2008/09	2010/11	2011/12	
Treasury funding											
Equitable share	294 769	167 020	116 351	128 657	132 341	132 361	176 384	33.26	205 607	231 261	
Conditional grants					5 000	5 000		(100.00)			
Financing		8 566	25 972	27 061	60 908	60 908	42 500	(30.22)	21 350		
Asset Finance Reserve		(34)	25 772	27 061	47 561	47 561	13 500	(71.62)			
Provincial Revenue Fund		8 600	200		13 347	13 347	29 000	117.28	21 350		
Own receipts (Provincial Treasury)		141 830	227 435	251 252	251 252	251 252	272 512	8.46	273 041	273 041	
Total Treasury funding	294 769	317 416	369 758	406 970	449 501	449 521	491 396	9.32	499 998	504 302	
Departmental receipts											
Sales of goods and services other than capital assets	818	644	75	493	493	473	514	8.67	514	514	
Transfers received		100	690								
Interest, dividends and rent on land		1	3	10	10	10	10		10	10	
Sales of capital assets	1										
Financial transactions in assets and liabilities	460	(1)	12								
Total departmental receipts	1 279	744	780	503	503	483	524	8.49	524	524	
Total receipts	296 048	318 160	370 538	407 473	450 004	450 004	491 920	9.31	500 522	504 826	

Summary of receipts:

Total receipts increase by R41.916 million or 9.31 per cent from R450.004 million in 2008/09 Revised estimates to R491.920 million in 2009/10.

Treasury funding:

Equitable share funding increases by R44.023 million or 33.26 per cent from R132.361 million in 2008/09 Revised estimates to R176.384 million in 2009/10. The equitable share portion of treasury funding includes an earmarked amount of R10.483 million in 2009/10 for the co-ordination of 2010 FIFA World Cup.

Financing from the Asset Finance Reserve and Provincial Revenue Fund decreases by R18.408 million or 30.22 per cent from R60.908 million in 2008/09 to R42.500 million in 2009/10.

Departmental receipts:

Departmental own receipts for 2009/10 are estimated at R524 000 of which R430 000 is attributed to the sale of Provincial Government Gazettes.

Donor funding (excluded from vote appropriation)

Table 4.2 hereunder gives the sources of donor funding and details of any terms and conditions attached to donor funds.

Table 4.2 Summary of donor funding - None

5. Payment summary

Key assumptions

Provisions for improvement of conditions of service are made on the assumption that the increase will be at a maximum rate of 6 per cent.

Provincial priorities

An amount of R23.983 million was received for the coordination of the 2010 FIFA World Cup which includes the upgrading of the Philippi Stadium to a FIFA Compliant Training venue.

Programme summary

Table 5.1 below shows the budget or estimated expenditure per programme and Table 5.2 per economic classification (in summary). Details of the Government Financial Statistics (GFS) economic classifications are attached as an annexure to this vote.

Table 5.1 Summary of payments and estimates

Programme R'000	Outcome			Main appro- piation 2008/09	Adjusted appro- piation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
1. Administration ^a	39 822	47 334	40 287	45 270	45 470	45 470	40 687	(10.52)	43 228	39 339
2. Institutional Development	84 574	82 354	91 408	94 089	102 562	102 562	92 236	(10.07)	95 990	86 311
3. Policy and Governance	19 398	34 816	64 410	64 183	98 041	98 041	123 836	26.31	102 188	67 347
4. Information Communication Technology	152 254	153 656	174 433	203 931	203 931	203 931	235 161	15.31	259 116	311 829
Total payments and estimates	296 048	318 160	370 538	407 473	450 004	450 004	491 920	9.31	500 522	504 826

^a Premier's total remuneration package: R1 517 259 with effect from 1 April 2008.

Summary by economic classification

Table 5.2 Summary of provincial payments and estimates by economic classification

Economic classification R'000	Outcome			Main appro- priation 2008/09	Adjusted appro- priation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
Current payments	267 526	290 998	326 809	360 002	385 250	385 250	428 294	11.17	450 824	452 498
Compensation of employees	121 001	135 338	144 553	179 405	178 189	178 189	213 598	19.87	228 781	242 261
Goods and services	146 292	155 631	182 248	180 597	207 061	207 061	214 696	3.69	222 043	210 237
Financial transactions in assets and liabilities	233	29	8							
Transfers and subsidies to	6 126	22 269	27 325	25 417	25 968	25 968	25 626	(1.32)	24 698	25 328
Provinces and municipalities	510	1 178								
Departmental agencies and accounts	4 000	14 700	16 074	16 042	17 442	17 442	14 881	(14.68)	13 848	14 878
Universities and technikons		230	100							
Non-profit institutions	1 408	2 208	4 662	9 375	8 250	8 250	10 745	30.24	10 850	10 450
Households	208	3 953	6 489		276	276		(100.00)		
Payments for capital assets	22 396	4 893	16 404	22 054	38 786	38 786	38 000	(2.03)	25 000	27 000
Buildings and other fixed structures					17 500	17 500	13 500	(22.86)		
Machinery and equipment	22 388	4 893	15 744	22 054	21 286	21 286	24 500	15.10	25 000	27 000
Software and other intangible assets	8		660							
Total economic classification	296 048	318 160	370 538	407 473	450 004	450 004	491 920	9.31	500 522	504 826

Transfers to public entities

Table 5.3 Summary of departmental transfers to public entities

Public entities R'000	Outcome			Main appro- priation 2008/09	Adjusted appro- priation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
1. Western Cape Provincial Development Council	4 000	5 800	6 574	7 042	7 042	7 042	6 381	(9.39)	5 796	6 237
2. Western Cape Provincial Youth Commission		8 900	9 500	9 000	10 400	10 400	8 500	(18.27)	8 052	8 641
Total departmental transfers to public entities	4 000	14 700	16 074	16 042	17 442	17 442	14 881	(14.68)	13 848	14 878

Transfers to other entities

Table 5.4 Summary of departmental transfers to other entities

Entities R'000	Outcome			Main appro- priation 2008/09	Adjusted appro- priation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
Premier's Humanitarian Fund			600	1 200	1 700	1 700	700	(58.82)	700	700
Library Business Corners			1 500	3 000	3 000	3 000	4 000	33.33	4 000	4 000
Social Transformation Programme (27 Areas)			255	3 675	1 499	1 499	4 295	186.52	4 860	4 360
Learning Cape Initiative			500	1 000	1 300	1 300		(100.00)		
Cape Higher Education Consortium			500	500	500	500	500		500	500
Non-Profit Institution			1 307		251	251	1 250	398.01	790	890
Total departmental transfers to other entities			4 662	9 375	8 250	8 250	10 745	30.24	10 850	10 450

Transfers to local government

Table 5.5 Summary of departmental transfers to local government by category

Departmental transfers R'000	Outcome			Main appro- priation 2008/09	Adjusted appro- priation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
Category A			240							
Category B			835							
Category C	210	20								
Total departmental transfers to local government	210	1 095								

Note: Excludes regional services council levy.

Departmental Public-Private Partnership (PPP) projects

Table 5.6 Summary of departmental Public-Private Partnership projects - None

6. Programme description

Programme 1: Administration

Purpose: To provide administrative support to the Premier, Executive Council and the Director-General in fulfilling their legislative and oversight function and in promoting good corporate governance.

Analysis per sub-programme:

Sub-programme 1.1: Programme Support

to provide administrative support to the management of this programme

Sub-programme 1.2: Office of the Premier

to provide logistical, administrative and advisory support to the Premier in executing the constitutional mandate and statutory duties

Sub-programme 1.3: Executive Council Support

to render secretariat support services to the Executive Council, clusters and key provincial committees

Sub-programme 1.4: Director-General Support

to provide operational support to the Director-General in strategically managing the Province and to render forensic audit services to the provincial government

Sub-programme 1.5: Financial Management

to provide financial management support and advisory services

to make limited provision for and maintenance of accommodation needs

Policy developments:

None.

Changes: policy, structure, service establishment, etc. Geographic distribution of services:

This programme provides for funding of the internal functions of the department such as providing professional support to the Premier (including the official residence), Executive Council, Director-General and the rest of the department.

A new Premier and Executive Council members were appointed in July 2008. As national elections will take place in the first quarter of the 2009/10 financial year, the incumbents of these positions might change once again pending the outcome of the elections.

Service delivery measures:

Programme/Sub-programme/Performance Measures	Estimated Annual Targets		
	2009/10	2010/11	2011/12
PROGRAMME PERFORMANCE MEASURES (Non-customised)			
QUARTERLY OUTPUTS			
Programme 1: Administration			
1.3 Executive Council Support			
Number of supporting engagements of Cabinet and its related structures facilitated in support of effective executive leadership in the province.	21		
Number of engagements of the Provincial Top Management facilitated in support of effective administration leadership.	21		
Date on which a technical support framework for the provincial cluster system is institutionalised.	September 2009		
1.4 Director-General Support			
Number of awareness and prevention interventions held.	24		
Number of departments supported through conducting forensic investigations of high quality.	12		

Table 6.1 Summary of payments and estimates – Programme 1: Administration

Sub-programme R'000	Outcome			Main appro- piation 2008/09	Adjusted appro- piation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
1. Programme Support		12 617	1 500	551						
2. Office of the Premier ^a	11 490	9 446	10 959	9 029	10 513	10 513	7 468	(28.96)	7 953	7 225
3. Executive Council Support	4 006	2 067	2 460	2 679	2 679	2 679	3 536	31.99	3 920	3 450
4. Director-General Support ^b	14 991	8 299	9 974	15 872	14 572	14 572	13 975	(4.10)	14 705	13 375
5. Financial Management	9 335	14 905	15 394	17 139	17 706	17 706	15 708	(11.28)	16 650	15 289
Total payments and estimates	39 822	47 334	40 287	45 270	45 470	45 470	40 687	(10.52)	43 228	39 339

^a Premier's total remuneration package: R1 517 259 with effect from 1 April 2008.

^b Includes Forensic Audit budget of R8 084 000 (2009/10), R8 609 000 (2010/11), R8 750 000 (2011/12).

Table 6.1.1 Summary of provincial payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome			Main appro- piation 2008/09	Adjusted appro- piation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
Current payments	38 413	45 580	39 140	42 616	43 040	43 040	39 987	(7.09)	42 528	38 639
Compensation of employees	20 341	31 322	24 255	27 615	27 165	27 165	27 190	0.09	28 939	30 028
Goods and services	18 051	14 231	14 877	15 001	15 875	15 875	12 797	(19.39)	13 589	8 611
Financial transactions in assets and liabilities	21	27	8							
Transfers and subsidies to	496	78	843	1 200	1 976	1 976	700	(64.57)	700	700
Provinces and municipalities	55	17								
Non-profit institutions	409	20	626	1 200	1 700	1 700	700	(58.82)	700	700
Households	32	41	217		276	276		(100.00)		
Payments for capital assets	913	1 676	304	1 454	454	454		(100.00)		
Machinery and equipment	905	1 676	304	1 454	454	454		(100.00)		
Software and other intangible assets	8									
Total economic classification	39 822	47 334	40 287	45 270	45 470	45 470	40 687	(10.52)	43 228	39 339

Details of transfers and subsidies:

Economic classification R'000	Outcome			Main appro- priation 2008/09	Adjusted appro- priation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
Transfers and subsidies to (Current)	496	78	843	1 200	1 976	1 976	700	(64.57)	700	700
Provinces and municipalities	55	17								
Municipalities	55	17								
Municipalities <i>of which</i>	55	17								
Regional services council levies	55	17								
Non-profit institutions	409	20	626	1 200	1 700	1 700	700	(58.82)	700	700
Households	32	41	217		276	276		(100.00)		
Social benefits	9	31								
Other transfers to households	23	10	217		276	276		(100.00)		

Programme 2: Institutional Development

Purpose: To improve service delivery through institutional capacity building and transformation management.

Analysis per sub-programme:

Sub-programme 2.1: Programme Support

to provide administrative support to the management of this programme

Sub-programme 2.2: Strategic Human Resource

to provide strategic direction on human resources management and service delivery

Sub-programme 2.3: Performance Management

to sustain a system of organisational, managerial and individual performance assessment

Sub-programme 2.4: Organisational Development

to ensure that institutional capacity building initiatives and interventions are evidence based and appropriate

Sub-programme 2.5: Legal Services

to provide legal services and advisory support services

Sub-programme 2.6: Communication

to provide strategic communications leadership and support

Policy developments:

None.

Changes: Policy, structure, service establishment, etc. Geographic distribution of services:

This is a programme that provides for the funding of transversal functions that include building internal human capital, individual and organisational performance management. The managing of the Centre for e-Innovation budget was changed from subprogramme 2.5: ICT to a separate programme called Programme 4: Information Communication Technology.

Service delivery measures:

Programme/Sub-programme/Performance Measures	Estimated Annual Targets		
	2009/10	2010/11	2011/12
PROGRAMME PERFORMANCE MEASURES (Non-customised)			
QUARTERLY OUTPUTS			
Programme 2: Institutional Development			
2.2 Strategic Human Resource			
Number of strategic interventions implemented to improve Human Capital Management in PGWC	10		
Number of M&E reports submitted to Cabinet and Provincial Top Management reflecting the levels of representivity of the PGWC workforce against provincial EE targets for designated categories.	2		
Number of strategic labour relations interventions to maintain labour peace within the PGWC.	7		
Number of core learning areas of continuous Human Capital Development in PGWC which are fully implemented	10		
Number of strategic interventions to ensure Human Capital Development oversight	10		
2.3 Performance Management			
Number of electronic individual and organisational performance management instruments (systems) developed, implemented and maintained	2		
Number of compliance and monitoring interventions implemented in respect of individual performance management at all levels of the PGWC	96		
Number of assessment reports produced on the performance of 12 departments	48		
Number of assessment reports on the performance of the PGWC produced	2		
2.4 Organisational Development			
Date by which the preparation phase of the establishment of the provincial assessment centre is finalised.	March 2010		
Number of institutions where the Batho Pele Revitalisation Programme has been rolled out	7		
Number of frameworks implemented to standardise operating procedures	1		
Number of institutions, team and individual diagnostic interventions executed	6		
Number of service delivery improvement initiatives aligned to citizen priorities and Batho Pele principles	24		
Number of evidence based organisational development interventions managed across provincial departments	20		
2.5 Legal Services			
Number of departments where legislation was reviewed	4		
Number of departments supported through the rendering of legal opinions, drafting of legislation and management of litigation.	12		
2.6 Communication			
Number of departmental/ provincial events where provincial and human rights brands will be positively promoted in line with brand manual	32		
Number of marketing and advertising campaigns held to support government programmes.	4		
Number of media hits monitored, measuring effectiveness of government's communication programmes.	6000		
Number of media releases, intranet updates and news products produced	26		
Number of Thusong centres where management systems are improved and integrated	20		
Date Provincial Communication Strategy approved and implemented by 12 departments	March 2010		
Date 2010 FIFA World Cup™ Provincial Communication Strategy implemented	March 2010		
Number of meetings of Provincial Government Communicators fora	24		
Date draft annual FEOC calendar of events approved by cabinet	June 2009		
Number of Departmental and FEOC events funded, planned, coordinated, organised and reported on	24		
Number of provincial Imbizo Focus Weeks and Presidential Izimbizo managed and aligned with the National Imbizo Guidelines and the provincial planning cycle	3		

Table 6.2 Summary of payments and estimates – Programme 2: Institutional Development

Sub-programme R'000	Outcome			Main appro- priation 2008/09	Adjusted appro- priation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
1. Programme Support	2 526	807	1 146	2 090	1 390	1 390	1 427		1 520	1 400
2. Strategic Human Resource	30 528	33 535	31 180	40 579	30 504	30 504	37 446	22.76	38 912	36 446
3. Performance Management	2 485	3 120	6 280	5 670	5 220	5 220	4 183	(19.87)	4 844	4 100
4. Organisational Development	10 976	11 218	15 026	14 289	15 970	15 970	17 801	11.47	18 166	14 550
5. Legal Services	11 089	7 195	11 634	11 249	16 337	16 337	12 216	(25.22)	12 639	11 500
6. Communication	26 970	26 479	26 142	20 212	33 141	33 141	19 163	(42.18)	19 909	18 315
Total payments and estimates	84 574	82 354	91 408	94 089	102 562	102 562	92 236	(10.07)	95 990	86 311

Table 6.2.1 Summary of provincial payments and estimates by economic classification – Programme 2: Institutional Development

Economic classification R'000	Outcome			Main appro- priation 2008/09	Adjusted appro- priation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
Current payments	82 495	76 050	83 353	93 689	101 877	101 877	92 086	(9.61)	95 840	86 161
Compensation of employees	42 567	43 430	48 300	65 011	55 505	55 505	66 938	20.60	70 121	72 570
Goods and services	39 850	32 620	35 053	28 678	46 372	46 372	25 148	(45.77)	25 719	13 591
Financial transactions in assets and liabilities	78									
Transfers and subsidies to	659	5 596	7 080		53	53	150	183.02	150	150
Provinces and municipalities	103	1 124								
Non-profit institutions	383	560	808		53	53	150	183.02	150	150
Households	173	3 912	6 272							
Payments for capital assets	1 420	708	975	400	632	632		(100.00)		
Machinery and equipment	1 420	708	315	400	632	632		(100.00)		
Software and other intangible assets			660							
Total economic classification	84 574	82 354	91 408	94 089	102 562	102 562	92 236	(10.07)	95 990	86 311

Details of transfers and subsidies:

Economic classification R'000	Outcome			Main appro- priation 2008/09	Adjusted appro- priation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
Transfers and subsidies to (Current)	659	5 596	7 080		53	53	150	183.02	150	150
Provinces and municipalities	103	1 124								
Municipalities	103	1 124								
Municipalities of which	103	1 124								
Regional services council levies	103	29								
Non-profit institutions	383	560	808		53	53	150	183.02	150	150
Households	173	3 912	6 272							
Other transfers to households	173	3 912	6 272							

Programme 3: Policy and Governance

Purpose: To initiate the development and implementation of policies and strategies to achieve a coordinated approach towards sustainable provincial growth and development.

Analysis per sub-programme:

Sub-programme 3.1: Programme Support

to provide administrative support to the management of the components in this programme

Sub-programme 3.2: Special Programmes

to coordinate and facilitate Human Rights issues, to co-ordinate and promote international relations and to foster the development of an organisational culture and institutional practices towards achieving developmental outcomes and effective service delivery

Sub-programme 3.3: Intergovernmental Relations

to promote strategic intergovernmental relations for economic growth and social cohesion

Sub-programme 3.4: Provincial Policy Management

to coordinate and facilitate socio-economic development through the monitoring and evaluation of strategic policy implementation

Sub-programme 3.5: Policy Development

to facilitate the development of high-level provincial policies and strategies

Sub-programme 3.6: Policy Implementation Support

to promote sustained implementation of provincial policies and strategies

Sub-programme 3.7: OECD Territorial Review

to conduct a territorial review of the Cape Town Functional Region which informs the iKapa GDS

Sub-programme 3.8: Premiers Priority Programmes

to establish and co-ordinate community structures, strategies and infrastructure for the social transformation of poor and marginalised areas

Sub-programme 3.9: 2010 FIFA World Cup

to coordinate 2010 FIFA World Cup programmes and projects in the province

Policy developments:

The Intergovernmental Relations Framework Act of 2005, imposes a duty on the department to play a central role in ensuring effective coordination, integration and alignment across the different spheres of government. The Premier's Coordinating Forum is largely responsible for ensuring such integration between the provincial and local government. Other multi-dimensional forums intended at encouraging and supporting greater alignment are the Integrated Development Plans (IDP) hearings, municipal budget assessments, and the local government Medium Term Expenditure Committee (MTEC) engagements together with the Departments of Local Government and Housing as well as the Provincial Treasury. The Branch is also responsible for coordination within the provincial government.

Changes: Policy, structure, service establishment, etc. Geographic distribution of services:

This programme provide funding of functions such as the development, implementation and management of provincial policies, the coordination of the fostering of human rights obligations as well as managing inter and intra-governmental cooperation.

Service delivery measures:

Programme/Sub-programme/Performance Measures	Estimated Annual Targets		
	2009/10	2010/11	2011/12
PROGRAMME PERFORMANCE MEASURES (Non-customised)			
QUARTERLY OUTPUTS			
Programme 3: Policy and Governance			
3.2 Special Programmes			
Number of awareness and prevention interventions held	12		
Number of internal PGWC social capital interventions held	12		
Number of instruments facilitated to establish a Human Rights culture in PGWC	15		
Number of reports facilitated in respect of the 2008/2009 annual reports and 2009/2010 annual performance plans of the Provincial Development Council and the Western Cape Youth Commission	4		
Number of departmental/ provincial events where provincial and human rights brands will be positively promoted in line with brand manual	32		
Number of engagements managed with Human Rights structures and support provided	33		
Number of internationally focused bilateral and multilateral engagements held	48		
Number of meetings in preparation for Regional Leaders Summit held	1		
3.3 Intergovernmental Relations			
Number of inter governmental relations frameworks, including calendars of engagement and dispute resolution mechanisms implemented	2		
Number of district growth and development strategies reviewed	2		
3.4 Provincial Policy Management			
Date on which the provincial - wide monitoring, evaluation and reporting strategy is implemented	March 2010		
3.5 Policy Development			
Date on which the GDS White Paper review is finalised	March 2010		
Number of state of the province review reports produced	1		
Number of anti poverty strategy documents developed	1		
3.6 Policy Implementation Support			
Number of service delivery jamborees held	30		
Number of interventions managed in support of skills development strategy	3		
3.8 Premiers' Priority Programmes			
Number of areas of the Western Cape where the Social Transformation Programme is implemented and supported by March 2010	27		
3.9 2010 FIFA World Cup			
Number of provincial 2010 FIFA World Cup legacy projects implemented, including Philippi stadium, FIFA coordination and FIFA World Cup Final Draw	12		

Table 6.3 Summary of payments and estimates – Programme 3: Policy and Governance

Sub-programme R'000	Outcome			Main appro- piation 2008/09	Adjusted appro- piation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
1. Programme Support	1 889	780	1 551	1 729	1 529	1 529	1 208	(20.99)	1 350	1 437
2. Special Programmes	14 716	27 294	38 640	28 741	34 426	34 426	32 094	(6.77)	29 794	28 294
3. Intergovernmental Relations		439	1 531	1 129	1 815	1 815	2 100	15.70	2 515	2 515
4. Provincial Policy Management	1 328	2 079	3 416	4 804	5 014	5 014	9 629	92.04	9 581	9 690
5. Policy Development	1 465	3 001	4 323	4 421	6 086	6 086	7 958	30.76	8 250	7 708
6. Policy Implementation Support		1 223	8 449	11 087	5 069	5 069	5 960	17.58	6 350	5 850
7. OECD Territorial Review			2 215	1 700	2 200	2 200		(100.00)		
8. Premiers' Priority Programmes			4 285	10 572	15 902	15 902	11 804	(25.77)	11 853	11 853
9. 2010 FIFA World Cup					26 000	26 000	53 083	104.17	32 495	
Total payments and estimates	19 398	34 816	64 410	64 183	98 041	98 041	123 836	26.31	102 188	67 347

Earmarked allocations:

Included in sub-programme 3.9: 2010 FIFA World Cup is an earmarked allocation amounting to R52 983 000 (2009/10) and R32 493 (2010/11); R10 483 000 (2009/10) and R11 145 000 (2010/11) for the co-ordination of the 2010 FIFA World Cup; R13 500 000 (2009/10) for the upgrading of the Philippi Stadium; R29 000 000 (2009/10) and R21 350 000 (2010/11) for the rounding-off preparations.

Table 6.3.1 Summary of provincial payments and estimates by economic classification – Programme 3: Policy and Governance

Economic classification R'000	Outcome			Main appro- piation 2008/09	Adjusted appro- piation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
Current payments	14 538	18 915	45 783	42 766	59 402	59 402	89 560	50.77	82 340	46 869
Compensation of employees	7 866	8 136	14 038	22 605	25 845	25 845	35 470	37.24	36 761	37 137
Goods and services	6 671	10 778	31 745	20 161	33 557	33 557	54 090	61.19	45 579	9 732
Financial transactions in assets and liabilities	1	1								
Transfers and subsidies to	4 580	15 757	17 902	21 217	20 939	20 939	20 776	(0.78)	19 848	20 478
Provinces and municipalities	227	4								
Departmental agencies and accounts	4 000	14 700	16 074	16 042	17 442	17 442	14 881	(14.68)	13 848	14 878
Universities and technikons		230	100							
Non-profit institutions	350	823	1 728	5 175	3 497	3 497	5 895	68.57	6 000	5 600
Households	3									
Payments for capital assets	280	144	725	200	17 700	17 700	13 500	(23.73)		
Buildings and other fixed structures					17 500	17 500	13 500	(22.86)		
Machinery and equipment	280	144	725	200	200	200		(100.00)		
Total economic classification	19 398	34 816	64 410	64 183	98 041	98 041	123 836	26.31	102 188	67 347

Details of transfers and subsidies:

Economic classification R'000	Outcome			Main appro- piation 2008/09	Adjusted appro- piation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
Transfers and subsidies to (Current)	4 580	15 757	17 902	21 217	20 939	20 939	20 776	(0.78)	19 848	20 478
Provinces and municipalities	227	4								
Municipalities	227	4								
Municipalities of which	227	4								
Regional services council levies	17	4								
Departmental agencies and accounts	4 000	14 700	16 074	16 042	17 442	17 442	14 881	(14.68)	13 848	14 878
Entities receiving transfers	4 000	14 700	16 074	16 042	17 442	17 442	14 881	(14.68)	13 848	14 878
Western Cape Provincial Development Council	4 000	5 800	6 574	7 042	7 042	7 042	6 381	(9.39)	5 796	6 237
Western Cape Provincial Youth Commission		8 900	9 500	9 000	10 400	10 400	8 500	(18.27)	8 052	8 641
Universities and technikons		230	100							
Non-profit institutions	350	823	1 728	5 175	3 497	3 497	5 895	68.57	6 000	5 600
Households	3									
Other transfers to households	3									

Programme 4: Information Communication Technology (ICT)

Purpose: To enhance service delivery through the effective use of information and communication technologies.

Analysis per sub-programme:

Sub-programme 4.1: Office of the Chief Information Officer

To provide strategic leadership and direction to the provincial government in optimising the use of Information Communication Technology (ICT) for improved service delivery and development

Sub-programme 4.2: Strategic ICT Services

To perform strategic planning and development of transversal e-Government, ICT projects and services

Sub-programme 4.3: GITO Management Services

To manage provincial-wide ICT infrastructure, applications and operations as well as providing ICT support to line functions

Policy developments:

None

Changes: policy, structure, service establishment, etc. Geographic distribution of services:

The Centre for e-Innovation has been upgraded to branch with two chief directorates namely Strategic ICT Services and GITO Management Services.

Service delivery measures:

Programme/Sub-programme/Performance Measures	Estimated Annual Targets		
	2009/10	2010/11	2011/12
PROGRAMME PERFORMANCE MEASURES (Non-customised)			
QUARTERLY OUTPUTS			
Programme 4: Information Communication Technology			
4.2 Strategic ICT Services			
Level of ICT governance maturity attained as measured annually by the Internal Auditors (in terms of COBIT/ITIL) on a 5-point scale depicting performance in areas such as policies, strategies, Norms, standards, etc.	3		
Number of departmental and integrated strategic ICT plans developed or revised	13		
Date when 1st Phase of enterprise architecture is implemented in the PGWC	December 2009		
Number of strategic ICT communication channels enhanced	2		
Number of electronic channels for citizens' interface enhanced to ensure to improve efficiency and usage	3		
Number of Cape Access centres and e-community forums where capacity is enhanced to improve the provision of internet access and ICT training to disadvantaged communities	12		
Number of electronic systems developed and implemented to provide integrated management information for strategic decision-making	2		
Number of Research and Development interventions managed towards delivering innovative and appropriate technologies and solutions to strategic PGWC programmes/projects	12		
4.3 GITO Management Services			
Number of CS-Educators and Public Servants trained in ICTs	3200		
Number of approved ICT applications and solutions delivered in accordance with ICT Plans.	8		
Number of infrastructure items and network services renewed in accordance with infrastructure renewal plans	280		
Number of end-user equipment items implemented in accordance with departmental technology renewal plans.	3200		
Average turnaround time (days) for resolving Help Desk queries	5		
Number of system releases supported, documented, maintained and enhanced across all departments	360		
Number of software legal obligations met	7		

Table 6.4 Summary of payments and estimates – Programme 4: Information Communication Technology

Sub-programme R'000	Outcome			Main appro- priation 2008/09	Adjusted appro- priation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
1. Office of the Chief Information Officer		792	3 971	29 680	7 221	7 221	20 328	181.51	21 350	22 050
2. Strategic ICT Services	18 582	18 909	14 389	21 661	25 401	25 401	20 715	(18.45)	22 115	24 550
3. GITO Management Services	133 672	133 955	156 073	152 590	171 309	171 309	194 118	13.31	215 651	265 229
Total payments and estimates	152 254	153 656	174 433	203 931	203 931	203 931	235 161	15.31	259 116	311 829

Earmarked allocations:

The Information Communication Technology allocation amounting to R235 161 000 (2009/10) and R259 116 000 (2010/11) and R311 829 (2011/12) is an earmarked allocation.

Table 6.4.1 Summary of provincial payments and estimates by economic classification – Programme 4: Information Communication Technology

Economic classification R'000	Outcome			Main appro- piation 2008/09	Adjusted appro- piation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2005/06	2006/07	2007/08				2009/10	2008/09	2010/11	2011/12
Current payments	132 080	150 453	158 533	180 931	180 931	180 931	206 661	14.22	230 116	280 829
Compensation of employees	50 227	52 450	57 960	64 174	69 674	69 674	84 000	20.56	92 960	102 526
Goods and services	81 720	98 002	100 573	116 757	111 257	111 257	122 661	10.25	137 156	178 303
Financial transactions in assets and liabilities	133	1								
Transfers and subsidies to	391	838	1 500	3 000	3 000	3 000	4 000	33.33	4 000	4 000
Provinces and municipalities	125	33								
Non-profit institutions	266	805	1 500	3 000	3 000	3 000	4 000	33.33	4 000	4 000
Payments for capital assets	19 783	2 365	14 400	20 000	20 000	20 000	24 500	22.50	25 000	27 000
Machinery and equipment	19 783	2 365	14 400	20 000	20 000	20 000	24 500	22.50	25 000	27 000
Total economic classification	152 254	153 656	174 433	203 931	203 931	203 931	235 161	15.31	259 116	311 829

Details of transfers and subsidies:

Economic classification R'000	Outcome			Main appro- piation 2008/09	Adjusted appro- piation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2005/06	2006/07	2007/08				2009/10	2008/09	2010/11	2011/12
Transfers and subsidies to (Current)	391	838	1 500	3 000	3 000	3 000	4 000	33.33	4 000	4 000
Provinces and municipalities	125	33								
Municipalities	125	33								
Municipalities of which	125	33								
Regional services council levies	125	33								
Non-profit institutions	266	805	1 500	3 000	3 000	3 000	4 000	33.33	4 000	4 000

7. Other Programme Information

Personnel numbers and costs

Table 7.1 Personnel numbers and costs

Programme R'000	As at 31 March 2006	As at 31 March 2007	As at 31 March 2008	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012
1. Administration	99	143	135	133	136	139	139
2. Institutional Development	191	192	187	240	240	240	240
3. Policy and Governance	25	34	33	55	57	60	60
4. Information Communication Technology	218	219	212	270	275	280	280
Total personnel numbers	533	588	567	698	708	719	719
Total personnel cost (R'000)	121 001	135 338	144 553	178 189	213 598	228 781	242 261
Unit cost (R'000)	227	230	255	255	302	318	337

Table 7.2 Departmental personnel number and cost

Description	Outcome			Main appropriation 2008/09	Adjusted appropriation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
Total for department										
Personnel numbers (head count)	533	588	567	698	698	698	708	1.43	719	719
Personnel cost (R'000)	121 001	135 338	144 553	179 405	178 189	178 189	213 598	19.87	228 781	242 261
<i>of which</i>										
Human resources component										
Personnel numbers (head count)	35	27	31	34	34	34	37	8.82	41	41
Personnel cost (R'000)	4 588	4 212	5 344	15 535	5 729	5 729	8 648	50.95	9 210	9 809
Head count as % of total for department	6.57	4.59	5.47	4.87	4.87	4.87	5.23		5.70	5.70
Personnel cost as % of total for department	3.79	3.11	3.70	8.66	3.22	3.22	4.05		4.03	4.05
Finance component										
Personnel numbers (head count)	31	67	65	71	71	71	76	7.04	82	82
Personnel cost (R'000)	5 656	9 085	9 375	9 953	10 082	10 082	9 586	(4.92)	10 209	10 873
Head count as % of total for department	5.82	11.39	11.46	10.17	10.17	10.17	10.73		11.40	11.40
Personnel cost as % of total for department	4.67	6.71	6.49	5.55	5.66	5.66	4.49		4.46	4.49
Full time workers										
Personnel numbers (head count)	456	539	538	669	669	669	678	1.35	684	684
Personnel cost (R'000)	110 501	133 833	139 581	174 135	172 919	172 919	207 025	19.72	221 706	234 956
Head count as % of total for department	85.55	91.67	94.89	95.85	95.85	95.85	95.76		95.13	95.13
Personnel cost as % of total for department	91.32	98.89	96.56	97.06	97.04	97.04	96.92		96.91	96.98
Part-time workers										
Personnel numbers (head count)										
Personnel cost (R'000)										
Head count as % of total for department										
Personnel cost as % of total for department										
Contract workers										
Personnel numbers (head count)	77	49	29	29	29	29	30	3.45	35	35
Personnel cost (R'000)	10 500	1 505	4 972	5 270	5 270	5 270	6 573	24.72	7 075	7 305
Head count as % of total for department	14.45	8.33	5.11	4.15	4.15	4.15	4.24		4.87	4.87
Personnel cost as % of total for department	8.68	1.11	3.44	2.94	2.96	2.96	3.08		3.09	3.02

Training

Table 7.3 Payments on training

Programme R'000	Outcome			Main appro- priation 2008/09	Adjusted appro- priation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
1. Administration	208	92	109	310	252	252	185	(26.59)	195	195
<i>of which</i>										
Payments on tuition	207	92	105	190	172	172	135	(21.51)	144	144
Other	1		4	120	80	80	50	(37.50)	51	51
2. Institutional Development	503	593	610	1 040	396	396	860	117.17	916	980
<i>of which</i>										
Payments on tuition	503	593	610	995	356	356	680	91.01	716	770
Other				45	40	40	180	350.00	200	210
3. Policy and Governance	248	23	219	245	176	176	290	64.77	315	315
<i>of which</i>										
Payments on tuition	248	23	188	200	136	136	240	76.47	255	255
Other			31	45	40	40	50	25.00	60	60
4. Information Communication Technology	2 595	2 033	2 781	2 658	2 569	2 569	1 740	(32.27)	1 846	2 215
<i>of which</i>										
Payments on tuition	2 345	1 758	2 501	2 408	2 304	2 304	480	(79.17)	500	510
Other	250	275	280	250	265	265	1 260	375.47	1 346	1 705
Total payments on training	3 554	2 741	3 719	4 253	3 393	3 393	3 075		3 272	3 705

Table 7.4 Information on training

Description	Outcome			Main appro- priation 2008/09	Adjusted appro- priation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	2005/06	2006/07	2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
Number of staff	533	588	567	698	698	698	708	1.43	719	719
Number of personnel trained	495	540	555	575	575	575	585	1.74	585	585
<i>of which</i>										
Male	260	272	280	290	290	290	295	1.72	295	295
Female	235	268	275	285	285	285	290	1.75	290	290
Number of training opportunities	273	272	78	87	87	87	87		87	87
<i>of which</i>										
Workshops	40	30	39	44	44	44	44		44	44
Seminars	28	32	25	28	28	28	28		28	28
Other	205	210	14	15	15	15	15		15	15
Number of interns appointed	6	6	4	4	4	4	4		4	4
Number of learnerships appointed							12		12	12

Reconciliation of structural changes

Table 7.5 Reconciliation of structural changes

Programme for 2008/09			Programme for 2009/10		
Programme R'000	2009/10 Equivalent		Programme R'000	Pro- gramme	Sub-pro- gramme
	Pro- gramme	Sub-pro- gramme			
1. Administration	40 687		1. Administration	40 687	
Office of the Premier		7 468	Office of the Premier		7 468
Executive Council Support		3 536	Executive Council Support		3 536
Director-General Support		13 975	Director-General Support		13 975
Financial management		15 708	Financial management		15 708
2. Institutional Development	327 397		2. Institutional Development	92 236	
Programme Support		1 427	Programme Support		1 427
Strategic Human Resource		37 946	Strategic Human Resource		37 446
Performance Management		4 183	Performance Management		4 183
Organisational Development		17 801	Organisational Development		17 801
Information Communication Technology		234 661	Legal Services		12 216
Legal Services		12 216	Communication		19 163
Communication		19 163			
3. Policy and Governance	123 836		3. Policy and Governance	123 836	
Programme Support		1 208	Programme Support		1 208
Special Programmes		32 094	Special Programmes		32 094
Intergovernmental Relations		2 100	Intergovernmental Relations		2 100
Provincial Policy Management		9 629	Provincial Policy Management		9 629
Policy Development		7 958	Policy Development		7 958
Policy Implementation Support		59 043	Policy Implementation Support		5 960
Premiers Priority Programmes		11 804	Premiers Priority Programmes		11 804
			2010 FIFA World Cup		53 083
			4. Information Communication Technology	235 161	
			Office of the Chief Information Officer		20 328
			Strategic ICT Services		20 715
			GITO Management Services		194 118
	491 920			491 920	

Table B.1 Specification of receipts

Receipts R'000	Outcome			Main appro- priation 2008/09	Adjusted appro- priation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
Sales of goods and services other than capital assets	818	644	75	493	493	473	514	8.67	514	514
Sales of goods and services produced by department (excluding capital assets)	818	644	75	493	493	473	514	8.67	514	514
Other sales	818	644	75	493	493	473	514	8.67	514	514
<i>of which</i>										
Boarding services	70	9								
Commission on insurance	29	33	31	30	30	30	30		30	30
Miscellaneous capital receipts	53	60	39	33	33	33	34	3.03	34	34
Sport gatherings	41	36								
Other	625	506	5	430	430	410	450	9.76	450	450
Transfers received from		100	690							
Public corporations and private enterprises		100	690							
Interest, dividends and rent on land		1	3	10	10	10	10		10	10
Interest		1	3	10	10	10	10		10	10
Sales of capital assets	1									
Other capital assets	1									
Financial transactions in assets and liabilities	460	(1)	12							
Recovery of previous year's expenditure		30	12							
Unallocated credits		(40)								
Other	460	9								
Total departmental receipts	1 279	744	780	503	503	483	524	8.49	524	524

Table B.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome			Medium-term estimate						
	Audited 2005/06	Audited 2006/07	Audited 2007/08	Main appropriation 2008/09	Adjusted appropriation 2008/09	Revised estimate 2008/09	% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
Current payments	267 526	290 998	326 809	360 002	385 250	385 250	428 294	11.17	450 824	452 498
Compensation of employees	121 001	135 338	144 553	179 405	178 189	178 189	213 598	19.87	228 781	242 261
Salaries and wages	107 297	119 783	127 654	158 125	157 139	157 139	189 431	20.55	202 758	214 219
Social contributions	13 704	15 555	16 899	21 280	21 050	21 050	24 167	14.81	26 023	28 042
Goods and services	146 292	155 631	182 248	180 597	207 061	207 061	214 696	3.69	222 043	210 237
<i>of which</i>										
Administrative fees	291	343	164	342	495	495	712	43.84	750	846
Advertising	17 291	7 566	12 067	2 602	15 904	15 904	2 565	(83.87)	2 732	2 443
Assets <R5 000	5 674	4 582	2 737	4 541	3 796	3 796	1 986	(47.68)	1 984	2 193
Audit cost: External	1 349	1 820	1 255	2 410	2 410	2 410	3 000	24.48	3 150	1 708
Bursaries (employees)	76	255	173	250	212	212	600	183.02	600	600
Catering: Departmental activities	141	896	3 280	1 079	1 548	1 548	1 632	5.43	1 676	1 752
Communication	4 627	4 751	7 477	3 385	4 532	4 532	2 470	(45.50)	2 631	2 914
Computer services	64 614	86 900	87 620	99 707	96 521	96 521	111 665	15.69	125 490	163 762
Cons/prof: Business and advisory services	3 783	6 702	12 394	19 522	12 795	12 795	46 720	265.14	39 543	4 189
Cons/prof: Legal cost	2 015	629	2 306	1 200	6 072	6 072	770	(87.32)	800	820
Contractors	18 090	17 969	23 160	25 299	33 457	33 457	20 068	(40.02)	19 456	5 905
Agency and support/ outsourced services	2 335	2 002	1 062	676	2 142	2 142	520	(75.72)	554	560
Entertainment	760	50	51	147	166	166	181	9.04	199	219
Inventory: Food and food supplies	73	78	204	63	270	270	26	(90.37)	32	134
Inventory: Fuel, oil and gas	22	13	16		64	64	20	(68.75)	21	25
Inventory: Learning and teacher support material	87	180	139	135	164	164	134	(18.29)	147	187
Inventory: Raw materials										15
Inventory: Medical supplies	3	9			3	3		(100.00)		
Inventory: Other consumables	160	192	245	15	372	372	18	(95.16)	22	22
Inventory: Stationery and printing	4 846	2 781	2 498	2 327	3 036	3 036	2 404	(20.82)	2 524	2 699
Lease payments	1 495	1 229	1 513	1 496	1 703	1 703	1 396	(18.03)	1 481	1 595
Owned and leasehold property expenditure	1 576	1 361	1 742	1 947	1 904	1 904	1 947	2.26	2 078	2 204
Transport provided departmental activity			659	270			360		542	553
Travel and subsistence	8 681	8 038	10 606	6 528	10 029	10 029	7 388	(26.33)	7 123	6 857
Training and staff development	3 370	2 462	2 935	2 110	2 564	2 564	3 075	19.93	3 272	3 705
Operating expenditure	1 406	1 289	2 273	2 191	3 737	3 737	1 800	(51.83)	1 867	1 965
Venues and facilities	3 527	3 534	5 672	2 355	3 165	3 165	3 239	2.34	3 369	2 365
Financial transactions in assets and liabilities	233	29	8							
Transfers and subsidies to	6 126	22 269	27 325	25 417	25 968	25 968	25 626	(1.32)	24 698	25 328
Provinces and municipalities	510	1 178								
Municipalities	510	1 178								
<i>of which</i>										
Regional services council levies	300	83								
Departmental agencies and accounts	4 000	14 700	16 074	16 042	17 442	17 442	14 881	(14.68)	13 848	14 878
Entities receiving transfers	4 000	14 700	16 074	16 042	17 442	17 442	14 881	(14.68)	13 848	14 878
Western Cape Provincial Development Council	4 000	5 800	6 574	7 042	7 042	7 042	6 381	(9.39)	5 796	6 237
Western Cape Provincial Youth Commission		8 900	9 500	9 000	10 400	10 400	8 500	(18.27)	8 052	8 641
Universities and technikons		230	100							
Non-profit institutions	1 408	2 208	4 662	9 375	8 250	8 250	10 745	30.24	10 850	10 450
Households	208	3 953	6 489		276	276		(100.00)		
Social benefits	9	31								
Other transfers to households	199	3 922	6 489		276	276		(100.00)		
Payments for capital assets	22 396	4 893	16 404	22 054	38 786	38 786	38 000	(2.03)	25 000	27 000
Buildings and other fixed structures					17 500	17 500	13 500	(22.86)		
Buildings					17 500	17 500	13 500	(22.86)		
Machinery and equipment	22 388	4 893	15 744	22 054	21 286	21 286	24 500	15.10	25 000	27 000
Transport equipment		568								
Other machinery and equipment	22 388	4 325	15 744	22 054	21 286	21 286	24 500	15.10	25 000	27 000
Software and other intangible assets	8		660							
Total economic classification	296 048	318 160	370 538	407 473	450 004	450 004	491 920	9.31	500 522	504 826

Table B.2.1 Payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome			Main appro- priation 2008/09	Adjusted appro- priation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2005/06	2006/07	2007/08				2009/10	2008/09	2010/11	2011/12
Current payments	38 413	45 580	39 140	42 616	43 040	43 040	39 987	(7.09)	42 528	38 639
Compensation of employees	20 341	31 322	24 255	27 615	27 165	27 165	27 190	0.09	28 939	30 028
Salaries and wages	18 528	28 041	21 624	24 702	24 298	24 298	24 200	(0.40)	25 755	26 755
Social contributions	1 813	3 281	2 631	2 913	2 867	2 867	2 990	4.29	3 184	3 273
Goods and services	18 051	14 231	14 877	15 001	15 875	15 875	12 797	(19.39)	13 589	8 611
<i>of which</i>										
Administrative fees	80	58	48	195	175	175	180	2.86	185	190
Advertising	2 247	474	378	520	452	452	95	(78.98)	100	100
Assets <R5 000	592	700	248	690	397	397	210	(47.10)	225	225
Audit cost: External	1 349	1 820	1 255	2 410	2 410	2 410	3 000	24.48	3 150	1 708
Bursaries (employees)	1	6								
Catering: Departmental activities	24	302	406	415	389	389	630	61.95	640	650
Communication	999	1 298	1 550	845	1 201	1 201	222	(81.52)	256	260
Computer services	20	149	16							
Cons/prof: Business and advisory services	2 449	3 261	3 278	2 537	2 242	2 242	2 407	7.36	2 607	567
Cons/prof: Legal cost	212	490								
Contractors	2 154	329	413	842	1 287	1 287	160	(87.57)	180	190
Agency and support/ outsourced services	1 668	108	147	26	348	348		(100.00)		
Entertainment	327	5	5	33	27	27	26	(3.70)	36	36
Inventory: Food and food supplies	45	51	109	55	130	130	15	(88.46)	20	120
Inventory: Fuel, oil and gas	4	2						(100.00)		
Inventory: Learning and teacher support material			1	45	39	39	10		15	50
Inventory: Raw materials										15
Inventory: Medical supplies										
Inventory: Other consumables	49	66	42	15	67	67	18	(73.13)	22	22
Inventory: Stationery and printing	1 042	437	403	514	602	602	392	(34.88)	400	250
Lease payments	599	571	644	620	660	660	360	(45.45)	370	370
Owned and leasehold property expenditure	9	377	567	700	724	724	700	(3.31)	750	750
Transport provided departmental activity				270			200		298	298
Travel and subsistence	2 670	2 685	4 101	1 915	2 916	2 916	1 600	(45.13)	1 700	1 250
Training and staff development	184	89	109	310	252	252	185	(26.59)	195	195
Operating expenditure	545	135	359	1 302	842	842	782	(7.13)	790	790
Venues and facilities	782	817	798	742	715	715	1 605	124.48	1 650	575
Financial transactions in assets and liabilities	21	27	8							
Transfers and subsidies to	496	78	843	1 200	1 976	1 976	700	(64.57)	700	700
Provinces and municipalities	55	17								
Municipalities	55	17								
Municipalities	55	17								
<i>of which</i>										
Regional services council levies	55	17								
Non-profit institutions	409	20	626	1 200	1 700	1 700	700	(58.82)	700	700
Households	32	41	217		276	276		(100.00)		
Social benefits	9	31								
Other transfers to households	23	10	217		276	276		(100.00)		
Payments for capital assets	913	1 676	304	1 454	454	454		(100.00)		
Machinery and equipment	905	1 676	304	1 454	454	454		(100.00)		
Transport equipment		568								
Other machinery and equipment	905	1 108	304	1 454	454	454		(100.00)		
Software and other intangible assets	8									
Total economic classification	39 822	47 334	40 287	45 270	45 470	45 470	40 687	(10.52)	43 228	39 339

Table B.2.2 Payments and estimates by economic classification – Programme 2: Institutional Development

Economic classification R'000	Outcome			Main appro- pria- tion 2008/09	Adjusted appro- pria- tion 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
Current payments	82 495	76 050	83 353	93 689	101 877	101 877	92 086	(9.61)	95 840	86 161
Compensation of employees	42 567	43 430	48 300	65 011	55 505	55 505	66 938	20.60	70 121	72 570
Salaries and wages	37 004	38 250	42 623	57 978	48 480	48 480	59 239	22.19	62 122	64 051
Social contributions	5 563	5 180	5 677	7 033	7 025	7 025	7 699	9.59	7 999	8 519
Goods and services	39 850	32 620	35 053	28 678	46 372	46 372	25 148	(45.77)	25 719	13 591
<i>of which</i>										
Administrative fees	25	31	17	20	30	30	90	200.00	96	102
Advertising	9 696	6 680	6 366	1 142	14 078	14 078	1 610	(88.56)	1 715	1 295
Assets <R5 000	861	869	603	566	456	456	526	15.35	560	600
Bursaries (employees)	75	249	173	250	212	212	600	183.02	600	600
Catering: Departmental activities	51	317	1 968	195	230	230	302	31.30	322	365
Communication	1 466	1 445	2 416	786	1 099	1 099	565	(48.59)	602	610
Computer services	9	263	292		68	68		(100.00)		
Cons/prof: Business and advisory services	928	1 052	3 479	4 988	4 238	4 238	4 201	(0.87)	4 474	1 510
Cons/prof: Legal cost	1 803	139	2 306	1 200	6 072	6 072	770	(87.32)	800	820
Contractors	11 715	12 431	8 692	14 803	12 733	12 733	11 037	(13.32)	10 750	1 550
Agency and support/outsourced services	443	913	609	650	654	654	520	(20.49)	554	560
Entertainment	203	13	11	42	44	44	65	47.73	69	80
Inventory: Food and food supplies	26	12	29	5	29	29	11	(62.07)	12	14
Inventory: Fuel, oil and gas	18	11	14		13	13	20	53.85	21	25
Inventory: Learning and teacher support material	79	170	132	76	111	111	110	(0.90)	117	120
Inventory: Medical supplies	1	8			2	2		(100.00)		
Inventory: Other consumables	79	65	102		267	267		(100.00)		
Inventory: Stationery and printing	2 773	1 306	874	388	746	746	408	(45.31)	434	465
Lease payments	543	352	442	419	493	493	449	(8.92)	478	510
Owned and leasehold property expenditure	1 545	959	1 165	1 087	1 094	1 094	1 087	(0.64)	1 158	1 250
Transport provided departmental activity			34				60		64	75
Travel and subsistence	2 582	1 856	1 988	660	1 670	1 670	865	(48.20)	921	985
Training and staff development	2 204	1 681	1 485	340	396	396	860	117.17	916	980
Operating expenditure	360	318	637	340	1 134	1 134	360	(68.25)	383	400
Venues and facilities	2 365	1 480	1 219	721	503	503	632	25.65	673	675
Financial transactions in assets and liabilities	78									
Transfers and subsidies to	659	5 596	7 080		53	53	150	183.02	150	150
Provinces and municipalities	103	1 124								
Municipalities	103	1 124								
Municipalities	103	1 124								
<i>of which</i>										
Regional services council levies	103	29								
Non-profit institutions	383	560	808		53	53	150	183.02	150	150
Households	173	3 912	6 272							
Other transfers to households	173	3 912	6 272							
Payments for capital assets	1 420	708	975	400	632	632		(100.00)		
Machinery and equipment	1 420	708	315	400	632	632		(100.00)		
Other machinery and equipment	1 420	708	315	400	632	632		(100.00)		
Software and other intangible assets			660							
Total economic classification	84 574	82 354	91 408	94 089	102 562	102 562	92 236	(10.07)	95 990	86 311

Table B.2.3 Payments and estimates by economic classification – Programme 3: Policy and Governance

Economic classification R'000	Outcome			Main appropriation 2008/09	Adjusted appropriation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
Current payments	14 538	18 915	45 783	42 766	59 402	59 402	89 560	50.77	82 340	46 869
Compensation of employees	7 866	8 136	14 038	22 605	25 845	25 845	35 470	37.24	36 761	37 137
Salaries and wages	7 229	7 358	12 738	20 723	24 140	24 140	32 655	35.27	33 777	34 037
Social contributions	637	778	1 300	1 882	1 705	1 705	2 815	65.10	2 984	3 100
Goods and services	6 671	10 778	31 745	20 161	33 557	33 557	54 090	61.19	45 579	9 732
<i>of which</i>										
Administrative fees	8	11	6	7	25	25	42	68.00	45	45
Advertising	1 398	162	3 963	415	681	681	335	(50.81)	360	380
Assets <R5 000	306	301	239	485	410	410	450	9.76	350	350
Catering: Departmental activities	31	168	779	439	839	839	640	(23.72)	650	660
Communication	240	256	1 167	589	921	921	478	(48.10)	495	510
Computer services			36		47	47		(100.00)		
Cons/prof: Business and advisory services	353	1 892	5 637	6 997	5 674	5 674	40 112	606.94	32 462	2 112
Contractors	2 467	3 628	12 107	8 458	17 280	17 280	7 715	(55.35)	7 300	2 150
Agency and support/ outsourced services	41	631	306		1 060	1 060		(100.00)		
Entertainment	92	6	5	42	63	63	60	(4.76)	62	65
Inventory: Food and food supplies	2	5	23	3	56	56		(100.00)		
Inventory: Fuel, oil and gas			2		51	51		(100.00)		
Inventory: Learning and teacher support material		10	2		6	6		(100.00)		
Inventory: Other consumables	3	49	52		13	13		(100.00)		
Inventory: Stationery and printing	190	390	708	185	486	486	313	(35.60)	320	340
Lease payments	70	127	100	172	214	214	202	(5.61)	225	225
Owned and leasehold property expenditure		1								
Transport provided departmental activity			625				100		180	180
Travel and subsistence	834	1 464	1 736	1 265	2 874	2 874	2 235	(22.23)	1 650	1 200
Training and staff development	240	32	219	245	176	176	290	64.77	315	315
Operating expenditure	129	457	389	299	861	861	348	(59.58)	365	380
Venues and facilities	267	1 188	3 644	560	1 820	1 820	770	860.00	800	820
Financial transactions in assets and liabilities	1	1								
Transfers and subsidies to	4 580	15 757	17 902	21 217	20 939	20 939	20 776	(0.78)	19 848	20 478
Provinces and municipalities	227	4								
Municipalities	227	4								
Municipalities	227	4								
<i>of which</i>										
Regional services council levies	17	4								
Departmental agencies and accounts	4 000	14 700	16 074	16 042	17 442	17 442	14 881	(14.68)	13 848	14 878
Entities receiving transfers	4 000	14 700	16 074	16 042	17 442	17 442	14 881	(14.68)	13 848	14 878
Western Cape Provincial Development Council	4 000	5 800	6 574	7 042	7 042	7 042	6 381	(9.39)	5 796	6 237
Western Cape Provincial Youth Commission		8 900	9 500	9 000	10 400	10 400	8 500	(18.27)	8 052	8 641
Universities and technikons		230	100							
Non-profit institutions	350	823	1 728	5 175	3 497	3 497	5 895	68.57	6 000	5 600
Households	3									
Other transfers to households	3									
Payments for capital assets	280	144	725	200	17 700	17 700	13 500	(23.73)		
Buildings and other fixed structures					17 500	17 500	13 500	(22.86)		
Buildings					17 500	17 500	13 500	(22.86)		
Machinery and equipment	280	144	725	200	200	200		(100.00)		
Other machinery and equipment	280	144	725	200	200	200		(100.00)		
Total economic classification	19 398	34 816	64 410	64 183	98 041	98 041	123 836	26.31	102 188	67 347

Table B.2.4 Payments and estimates by economic classification – Programme 4: Information Communication Technology

Economic classification R'000	Outcome			Main appro- pria- tion	Adjusted appro- pria- tion	Revised estimate	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate			
							2009/10	2008/09	2010/11	2011/12
Current payments	132 080	150 453	158 533	180 931	180 931	180 931	206 661	14.22	230 116	280 829
Compensation of employees	50 227	52 450	57 960	64 174	69 674	69 674	84 000	20.56	92 960	102 526
Salaries and wages	44 536	46 134	50 669	54 722	60 221	60 221	73 337	21.78	81 104	89 376
Social contributions	5 691	6 316	7 291	9 452	9 453	9 453	10 663	12.80	11 856	13 150
Goods and services	81 720	98 002	100 573	116 757	111 257	111 257	122 661	10.25	137 156	178 303
<i>of which</i>										
Administrative fees	178	243	93	120	265	265	400	50.94	424	509
Advertising	3 950	250	1 360	525	693	693	525	(24.24)	557	668
Assets <R5 000	3 915	2 712	1 647	2 800	2 533	2 533	800	(68.42)	849	1 018
Catering: Departmental activities	35	109	127	30	90	90	60	(33.33)	64	77
Communication	1 922	1 752	2 344	1 165	1 311	1 311	1 205	(8.09)	1 278	1 534
Computer services	64 585	86 488	87 276	99 707	96 406	96 406	111 665	15.83	125 490	163 762
Cons/prof: Business and advisory services	53	497		5 000	641	641		(100.00)		
Contractors	1 754	1 581	1 948	1 196	2 157	2 157	1 156	(46.41)	1 226	2 015
Agency and support/outsourced services	183	350			80	80		(100.00)		
Entertainment	138	26	30	30	32	32	30	(6.25)	32	38
Inventory: Food and food supplies		10	43		55	55		(100.00)		
Inventory: Learning and teacher support material	8		4	14	8	8	14	75.00	15	17
Inventory: Medical supplies	2				1	1		(100.00)		
Inventory: Other consumables	29	12	49		25	25		(100.00)		
Inventory: Stationery and printing	841	648	513	1 240	1 202	1 202	1 291	7.40	1 370	1 644
Lease payments	283	179	327	285	336	336	385	14.58	408	490
Owned and leasehold property expenditure	22	24	10	160	86	86	160	86.05	170	204
Travel and subsistence	2 595	2 033	2 781	2 688	2 569	2 569	2 688	4.63	2 852	3 422
Training and staff development	742	660	1 122	1 215	1 740	1 740	1 740		1 846	2 215
Operating expenditure	372	379	888	250	900	900	310	(65.56)	329	395
Venues and facilities	113	49	11	332	127	127	232	82.68	246	295
Financial transactions in assets and liabilities	133	1								
Transfers and subsidies to	391	838	1 500	3 000	3 000	3 000	4 000	33.33	4 000	4 000
Provinces and municipalities	125	33								
Municipalities	125	33								
Municipalities	125	33								
<i>of which</i>										
Regional services council levies	125	33								
Non-profit institutions	266	805	1 500	3 000	3 000	3 000	4 000	33.33	4 000	4 000
Payments for capital assets	19 783	2 365	14 400	20 000	20 000	20 000	24 500	22.50	25 000	27 000
Machinery and equipment	19 783	2 365	14 400	20 000	20 000	20 000	24 500	22.50	25 000	27 000
Other machinery and equipment	19 783	2 365	14 400	20 000	20 000	20 000	24 500	22.50	25 000	27 000
Total economic classification	152 254	153 656	174 433	203 931	203 931	203 931	235 161	15.31	259 116	311 829

Table B.3.1 Details on public entities – Name of Public Entity: Western Cape Provincial Development Council

R'000	Outcome			Estimated outcome 2008/09	Medium-term estimate		
	Audited 2005/06	Audited 2006/07	Audited 2007/08		2009/10	2010/11	2011/12
Revenue							
Non-tax revenue	16	18	21	18	18	18	18
<i>Of which:</i>							
Other non-tax revenue	16	18	21	18	18	18	18
Transfers received	5 000	6 419	6 574	7 042	6 381	5 796	6 237
Total revenue	5 016	6 437	6 595	7 060	6 399	5 814	6 255
Expenses							
Current expense	4 847	6 322	6 548	7 032	6 399	5 814	6 255
Compensation of employees	2 940	3 729	3 772	4 055	3 798	3 393	3 393
Goods and services	1 882	2 511	2 703	2 905	2 529	2 346	2 787
Depreciation	25	82	73	72	72	75	75
Total expenses	4 847	6 322	6 548	7 032	6 399	5 814	6 255
Surplus/(Deficit)	169	115	47	28			
Cash flow summary							
Adjust surplus/(deficit) for accrual transactions	9						
Adjustments for:							
Depreciation	25						
Interest	(16)						
Operating surplus/ deficit) before changes in working capital	178	115	47	28			
Changes in working capital	(328)						
(Decrease)/increase in accounts payable	(198)						
Decrease/(increase) in accounts receivable	(130)						
Cash flow from operating activities	(150)	115	47	28			
Cash flow from investing activities	(57)	(62)	(38)	(43)	(43)	(43)	(43)
Acquisition of Assets	(57)	(62)	(38)	(43)	(43)	(43)	(43)
Cash flow from financing activities	16						
Net increase/decrease) in cash and cash equivalents	(191)	53	9	(15)	(43)	(43)	(43)
Balance Sheet Data							
Carrying Value of Assets	83						
Cash and Cash Equivalents	54						
Receivables and Prepayments	11						
Total Assets	148						
Capital & Reserves	(274)	(159)	(112)	(84)	(84)	(84)	(84)
Trade and Other Payables	34						
Provisions	156						
Total Equity and Liabilities	(84)	(159)	(112)	(84)	(84)	(84)	(84)

Table B.3.2 Details on public entities – Name of Public Entity: Western Cape Provincial Youth Commission

R'000	Outcome			Estimated outcome 2008/09	Medium-term estimate		
	Audited 2005/06	Audited 2006/07	Audited 2007/08		2009/10	2010/11	2011/12
Revenue							
<i>Of which:</i>							
Transfers received	5 188	8 900	9 500	10 400	8 500	8 052	8 641
Total revenue	5 188	8 900	9 500	10 400	8 500	8 052	8 641
Expenses							
Current expense	5 184	10 002	9 314	10 295	8 394	8 945	9 534
Compensation of employees	1 625	2 983	5 259	5 174	5 220	5 559	5 272
Goods and services	3 511	6 917	4 055	5 021	3 014	3 206	4 082
Depreciation	48	102		100	160	180	180
Transfers and subsidies	4	1	6	5	6	7	7
Total expenses	5 188	10 003	9 320	10 300	8 400	8 952	9 541
Surplus/(Deficit)		(1 103)	180	100	100	(900)	(900)
Cash flow summary							
Adjustments for:							
Operating surplus/ (deficit) before changes in working capital		(1 103)	180	100	100	(900)	(900)
Cash flow from operating activities		(1 103)	180	100	100	(900)	(900)
Cash flow from investing activities			(180)	(100)	(100)	(100)	(100)
Acquisition of Assets			(180)	(100)	(100)	(100)	(100)
Net increase/(decrease) in cash and cash equivalents		(1 103)				(1 000)	(1 000)
Balance Sheet Data							
Capital & Reserves		(1 103)	(923)	(823)	(723)	(1 623)	(2 523)
Total Equity and Liabilities		(1 103)	(923)	(823)	(723)	(1 623)	(2 523)

Table B.4 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- priation 2008/09	Adjusted appro- priation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2005/06	2006/07	2007/08				2009/10	2008/09	2010/11	2011/12
Total departmental transfers/grants										
Category A		240								
City of Cape Town		240								
Category B		835								
Beaufort West		40								
Bergrivier		40								
Breede River/Winelands		40								
Cape Agulhas		35								
Cederberg		40								
Drakenstein		40								
George		40								
Kannaland		40								
Knysna		40								
Laingsburg		40								
Hessequa		40								
Matzikama		40								
Mossel Bay		40								
Oudtshoorn		40								
Prince Albert		40								
Saldanha Bay		40								
Stellenbosch		40								
Swartland		40								
Swellendam		40								
Theewaterskloof		40								
Witzenberg		40								
Category C	210	20								
Central Karoo		20								
Eden	70									
Overberg	70									
West Coast	70									
Total transfers to local government	210	1 095								

Table B.4.1 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- piation 2008/09	Adjusted appro- piation 2008/09	Revised estimate 2008/09	Medium-term estimate		
	Audited	Audited	Audited				% Change from Revised estimate		
	2005/06	2006/07	2007/08				2009/10	2008/09	2010/11
Establishment of Human Rights Programme Units	210								
Category C	210								
Eden	70								
Overberg	70								
West Coast	70								

Note: Excludes regional services council levy.

Table B.4.2 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome			Main appro- piation 2008/09	Adjusted appro- piation 2008/09	Revised estimate 2008/09	Medium-term estimate		
	Audited	Audited	Audited				% Change from Revised estimate		
	2005/06	2006/07	2007/08				2009/10	2008/09	2010/11
Izimbizo		1 095							
Category A		240							
City of Cape Town		240							
Category B		835							
Beaufort West		40							
Bergrivier		40							
Breede River/Winelands		40							
Cape Agulhas		35							
Cederberg		40							
Drakenstein		40							
George		40							
Kannaland		40							
Knysna		40							
Laingsburg		40							
Hessequa		40							
Matzikama		40							
Mossel Bay		40							
Oudtshoorn		40							
Prince Albert		40							
Saldanha Bay		40							
Stellenbosch		40							
Swartland		40							
Swellendam		40							
Theewaterskloof		40							
Witzenberg		40							
Category C		20							
Central Karoo		20							

Note: Excludes regional services council levy.

Table B.5 Provincial payments and estimates by district and local municipality

Municipalities R'000	Outcome			Main appro- piation 2008/09	Adjusted appro- piation 2008/09	Revised estimate 2008/09	Medium-term estimate			
	Audited 2005/06	Audited 2006/07	Audited 2007/08				% Change from Revised estimate		2009/10	2010/11
Cape Town Metro	282 647	308 851	360 423	395 713	437 135	437 135	475 754	8.83	483 305	488 660
Cape Winelands Municipalities	13 401	9 309	10 115	11 760	12 869	12 869	16 166	25.62	17 217	16 166
Stellenbosch	13 401	9 309	10 115	11 760	12 869	12 869	16 166	25.62	17 217	16 166
Total provincial expenditure by district and local municipality	296 048	318 160	370 538	407 473	450 004	450 004	491 920	9.31	500 522	504 826

Note: Projects disaggregated per district.